

Vermont School's Complaints policy and procedure

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Out of scope of this policy

This procedure covers all complaints about any provision of community facilities or services by Vermont School, other than complaints that are dealt with under other statutory procedures. If your complaint is regarding any of the following, please refer to Appendix 1 for details of how to take this matter forward.

- 1. Admissions
- 2. Child protection
- 3. Exclusions
- 4. National Curriculum content
- 5. Complaints about services provided by other providers who may use school premises or facilities
- 6. Staff grievances
- 7. Staff conduct
- 8. Statutory assessments of Special Educational Needs (SEN)
- 9. Whistleblowing
- 10. Data protection

Aim and application

- 1.1 This procedure explains how complaints and concerns about Vermont School or individuals connected to the school will be handled. The procedure is intended to ensure that complaints and concerns are investigated fairly, thoroughly, and in a timely manner in line with Department for Education guidance.
- 1.2 This complaints procedure is not limited to parents or carers of children who are registered at Vermont School. Any person, including members of the public, may make a complaint to Vermont School about any facilities or services that we provide.
- 1.3 Unless complaints are dealt with under separate statutory procedures (such as appeals relating to exclusions), the school will use this complaints procedure.

The difference between a concern and a complaint

- 1.4 In this procedure:
 - 'complaint' means an expression of dissatisfaction about actions taken or a lack of action;

- 'concern' means an expression of worry or doubt over an issue considered to be important for which reassurances are sought;
- 'meeting' means an in person or virtual meeting (i.e. telephone or video conference where all parties can participate verbally), virtual meetings will only be held in the event that all parties have access to appropriate equipment to attend and are happy to do so:
- 'parent' means a parent, carer or anyone with legal responsibility for a child;
- 'school days' excludes weekends and school holidays and periods of partial or total school closure; 'Trust' means the Aspire Trust.
- 1.5 This procedure does not apply to concerns and complaints relating to the matters listed in Appendix 1.
- 1.6 Where an anonymous complaint is received, the school will take reasonable steps to investigate it, however, the school will not be required to consider the complaint pursuant to any specific process and will handle anonymous complaints on a case-by-case basis.
- 1.7 Staff are expected to be aware of the complaints procedure and to understand their role in handling and recording complaints.
- 1.8 The timeframes referred to in this policy are our usual timeframes and we will seek to adhere to these where possible. Complaints must be raised within three months of the incident, or, where a series of associated incidents have occurred, within three months of the last of these incidents. We will consider complaints made outside this time frame if exceptional circumstances apply.
- 1.9 We will consider complaints made outside of term time to have been received on the first day after the holiday period.
- 1.10 Reasonable adjustments will be made to ensure that complainants with disabilities can access and complete this complaints procedure. For example, providing information in alternative formats, assisting complainants in raising a formal complaint or holding meetings in accessible locations.

Key principles

- 2.1 It's in everyone's interest that concerns and complaints are resolved at the earliest opportunity. Many issues can be resolved informally, without the need to use the formal stages of this complaints procedure. Vermont School takes concerns seriously and makes every effort to resolve the matter as quickly as possible.
- 2.2 The school expects all complainants to make reasonable attempts to seek an informal resolution.
- 2.3 The school encourages parents and others to approach the school with any concerns and refrain from airing concerns about the school and its staff on social media sites. Posting negative comments on social media can cause damage and upset and is often counterproductive to pupil education.
- 2.4 To investigate complaints properly and fairly, we have implemented a staged approach. We anticipate that almost all complaints that arise will be resolved at Stage 1 or Stage 2 outlined below.
- 2.5 We expect our members of staff to be addressed in a respectful manner and for communication to remain calm at all times. The procedure under Part 3 will only be used on

very rare occasions to deal with repetitious and/or vexatious complaints or complaints pursued in an otherwise unreasonable manner.

- 2.6 Concerns or complaints should be brought to our attention as soon as possible. Any matter raised more than 3 months after the incident being complained of (or, where a series of associated incidents have occurred, within 3 months of the last of these incidents) will not be considered unless the School Leader or Chair of Governors accepts that there are good reasons for the delay or the complaint is about a particularly serious matter.
- 2.7 On rare occasions the school may receive complaints from a number of individuals relating to the same issue. In order to deal with these complaints efficiently the school will follow the procedure set out in Part 4.
- 2.8 If it becomes necessary to alter the time limits and deadlines set out within this procedure, complainants will be advised accordingly, given an explanation as to why this has been the case, and be provided with revised timescales. If other bodies are investigating aspects of the complaint, for example the police, local authority safeguarding teams or tribunals/courts, this may impact on our ability to adhere to the timescales within this procedure or result in the procedure being suspended until those public bodies have completed their investigations.
- 2.9 If a complainant commences legal action against Vermont School in relation to their complaint, we will consider whether to suspend the complaints procedure in relation to their complaint until legal proceedings have concluded.
- 2.10 Where a complaint is raised but we do not have clarity from the complainant on the issues and/or desired outcomes, we will inform the complainant what information we need to progress the complaint and pause this procedure until reasonable clarity is achieved.
- 2.11 Complainants should not approach individual governors to raise concerns or complaints. Governors have no power to act on an individual basis and it may prevent them from considering complaints at later stages.

Records of complaints

A record will be kept of all written formal complaints, including at what stage they were resolved, and action taken by us as a result of those complaints regardless of whether they were upheld. Correspondence, statements and records relating to individual complaints will be kept confidential except where:

- access is requested by the Secretary of State;
- disclosure is required in the course of a school inspection;
- an individual has a legal right to access their own personal data contained within such documentation; or
- under other legal authority.

Complaint information will be kept for 6 years after the date resolved.

We will make the findings and recommendations from any complaint available for inspection if required on the school premises by an external authority, the Trust and the School Leader.

The Complainant should also keep all correspondence, statements and records relating to their complaint confidential, and should not disclose (by way of electronic communication, social media or otherwise) any information or documents relating to their complaint.

The governing board will receive regular reports on the number of complaints received, the stage at which they were resolved, actions taken in response to complaints and trends identified. Reporting will not include specific details of individual complaints.

Part 1: Complaints procedure

Stage 1: Informal concerns/complaints

- 1.1 An informal concern can be raised in person or by telephone. Concerns may also be raised by a third party acting on behalf of a parent, as long as they have appropriate authority to do so. Most enquiries and concerns can be dealt with satisfactorily by the class teacher without the need to resort to the formal procedure. We value informal meetings and discussions and encourage parents to approach staff with any concerns they may have and aim to resolve all issues with open dialogue and mutual understanding.
- 1.2 Complainants should fully explain the nature of the concern/complaint and identify the desired outcome. Where appropriate, you may be invited to an informal meeting with the member of staff most appropriate for dealing with that concern/complaint. The member of staff dealing with the concern/complaint will make sure that you are clear on what action (if any) has been agreed. This may be put in writing if appropriate.
- 1.3 If the matter is brought to the attention of the School Leader they may decide to deal with your concerns directly at this stage. If the concerns are about the School Leader these should be referred directly to the Chair of Governors by emailing charlotte.kennedy@judicium.com under Stage 2.
- 1.4 The school will respect the views of a parent who indicates that they would have difficulty discussing a concern with a particular member of staff. In this case, the School Leader will refer the parent to another designated member of staff. Similarly, if the member of staff directly involved in the circumstances leading to the concern feels too compromised to deal with it, the School Leader may consider referring the parent to another member of staff. The member of staff may be more senior, but this is not essential.
- 1.5 Staff members should log all informal concerns on the school management information system (Arbor) and inform the School Leader of any serious concerns.
- 1.6 The school will seek to resolve matters at the informal stage within 15 school days of the issue being raised by the complainant. Where no satisfactory solution has been found, you will be advised that if you wish your concerns to be considered further you should write to the School Leader under Stage 2 of this procedure within 15 school days.

Stage 2: Formal written complaints

- 2.1 If your concerns are not resolved under Stage 1, you may elevate your complaint to the formal stage by setting out the grounds of complaint in writing and sending this to the School Leader. This must be done within 15 school days of Stage 1
- 2.2 It is very important that you include a clear statement of the actions that you would like us to take to resolve your complaint. We require you to use the Complaint Form provided at Annex 2 of this procedure. If you require help in completing the form, please contact the school office. You can also ask third party organisations like Citizens Advice to help you.
- 2.3 Your complaint will be acknowledged in writing within five school days of receipt. The acknowledgement will confirm who will be investigating your complaint and if appropriate, may invite you to a meeting to clarify your grounds of complaint and to explore possible resolutions. If you accept that invitation, you may be accompanied by one other person,

such as a friend, relative or interpreter, to assist you. Where possible, this meeting will take place within 15 school days of receipt of the written complaint.

- 2.4 If necessary, witnesses will be interviewed, and statements taken from those involved.
- 2.5 Once the relevant facts have been established as far as possible, you will be provided with a written response to the complaint, including an explanation of the decision and the reasons for it. This will include what action will be taken to resolve the complaint (if any). Whenever reasonably possible, this will be done within 15 school days of any meeting with the parent; if no meeting is arranged it will be within 25 school days of the written complaint being received.
- 2.6 If you remain dissatisfied with the outcome of the complaint, you may request that your complaint be raised with the Chair of Governors by emailing info@vermontschool.co.uk, marked for the attention of The Chair of Governors. The Chair will review the actions taken to date and appoint the appropriate Governor to discuss outstanding concerns with the complainant and establish a resolution. If a resolution has still not been achieved, complainants may request their complaint to be heard by a complaints panel under Stage 3 of this procedure.
- 2.7 The school may engage an independent, external person to carry out the investigation into the Stage 2 complaint or to review the investigation and response at Stage 2. This may be appropriate where the complaint is particularly complex or involves legal issues.
- 2.8 Please be aware that where your complaint relates to an employee, a copy of the complaint may be shared with them in order to investigate the issues raised. Complaints about staff will be dealt with under the school's internal disciplinary procedures, where appropriate. Complainants will not be informed of any disciplinary action taken against a staff member as a result of a complaint. However, the complainant will be notified that the matter is being addressed.

Stage 3: Referral to a Complaints Panel

- 3.1 If you are dissatisfied with the decision under Stage 2, you may request that a Complaints Panel be convened to consider your complaint. The Complaints Panel will principally consider how the complaint was handled at the previous stages but has discretion to review other aspects of the complaint as it sees fit. The Complaints Panel will not review any new complaints at this stage or consider evidence unrelated to the initial complaint. New complaints must be dealt with from Stage 1 of the procedure.
- 3.2 To request a hearing before the Complaints Panel, you should email the Chair of Governors on info@vermontschool.co.uk within 15 school days of receiving notice of the outcome of Stage 2. You should state why you remain dissatisfied and the outcome you are seeking. Requests received outside of this time frame will only be considered if exceptional circumstances apply. You should ensure that you provide copies of all relevant documents including a copy of the original complaints form.
- 3.3 Your written request will be acknowledged within 5 school days of receipt.
 - The Chair of Governors will appoint a clerk who will arrange for a Complaints Committee to be convened, made up of at least three committee members, including: governors of a local governing Committee and/or trustees of the Trust (as appropriate) with no prior involvement in the matter; and,
 - one person who is independent of the management and running of the school.
 - The Chair of Governors shall appoint one of these members to be the Chair of the Panel.

- 3.4 The independent panel member may be a member of a Governing Body from another school within the Aspire Trust as long as they have no conflict and no prior knowledge of the complaint.
- 3.5 Every effort will be made to enable the hearing to take place within 20 school days of the receipt of your request. As soon as reasonably practicable and in any event at least 5 school days before the hearing, you will be sent written notification of the date, time and place of the hearing, together with brief details of the Panel members who will be present. Fair consideration will be given to any bona fide objection to a particular member of the Panel. You will also be informed of the name of the person who will be presenting the case on behalf of the school (referred to in this policy as the 'school representative').
- 3.6 You have the right to be accompanied to the hearing by a friend, relative or interpreter. You should notify the Clerk in advance if you intend to bring anyone to the hearing. Legal representation will only be permitted in exceptional circumstances. Representatives from the media are not permitted to attend. The Complaints Panel itself may take legal advice and/or be supported by a legal advisor at the hearing on matters of law and procedure.
- 3.7 A copy of the complaint and any other documents provided by you in support of your complaint, or by the school representative in defence of the complaint, will be provided to the Complaints Committee as soon as practicable upon receipt. Copies of these documents shall also be provided to you and the school representative at least 3 school days before the hearing. The Complaints Panel reserves the right not to consider any documentation presented by either party less than 3 school days prior to the hearing. The Panel will not normally accept recordings of conversations that were obtained covertly and without the informed consent of all parties being recorded.
- 3.8 The hearing will be conducted to ensure that each party has the opportunity to address the Complaints Panel. The procedure to be followed during the hearing will be explained to the parties by letter in advance of the hearing. The Clerk will ensure that sufficient notes are taken to record an accurate reflection of the points considered and any decisions taken or actions agreed. Electronic recordings of the hearing will not normally be permitted and, in any event, would require the consent of all those present.
- 3.9 Unless otherwise stated, the procedure for the Stage 3 hearing is as follows:
 - the parent and school representative will enter the hearing together;
 - the Chair of the Panel will introduce the Panel members and outline the process;
 - the parent will explain the complaint;
 - the school representative and committee members will question the parent;
 - the school representative will explain the school's actions;
 - the parent and the Panel members will question the school's representative;
 - the school representative will sum up the school's actions;
 - the Chair of the Panel will explain that both parties will hear from the Panel within five school days;
 - both parties will leave together while the Panel decides;
 - the Clerk, and any legal advisor assisting the Panel (if applicable), will stay to assist the Panel with its decision making;
 - the parent will sum up their complaint.
 - A Complaints Panel may be adjourned if the Complaints Panel require further evidence or in exceptional circumstances (for example, if clarification sought by the Complaints Panel is essential to the proceedings). The adjourned date must be as soon as possible.
- 3.10 After the hearing, the Complaints Panel will consider their decision and inform you and, where relevant, the person complained about, of their decision in writing within 5 school

days. The letter will set out the decision of the Panel together with the reasons underpinning that decision. The Panel can (by a majority if necessary):

- dismiss the complaint in whole or in part;
- uphold the complaint in whole or in part;
- decide on the appropriate action to be taken to resolve the complaint;
- recommend changes to the school systems or procedures to ensure that problems of a similar nature do not happen again.

A copy of the Panel's findings and recommendations will be available for inspection on the School premises by the Headteacher.

3.11 If the parent fails to attend the Complaints Panel Meeting on the day without compelling reasons, the Complaints Panel will still proceed in their absence and the process will continue to its conclusion. Any further attempt to re-open the matter will be considered as falling under the "Serial or persistent complainants" section as set out below.

Stage 4: Referral of complaint to Department for Education (DfE)

- 4.1 If you are dissatisfied with the decision of the Complaints Panel, you are entitled to refer your complaint to the Department for Education (DfE). The DfE will re-investigate the matter of your complaint. The DfE will not normally reinvestigate the substance of complaints or overturn any decisions made by Vermont School. They will consider whether Vermont School has adhered to education legislation and any statutory policies connected with the complaint.
- 4.2 The DfE will intervene where the school has
 - Failed to act in line with duties under education law
 - Acted (or is proposing to act) unreasonably when exercising its functions
- 4.3 If the complaints procedure is found to not meet regulations, the school will be asked to correct its procedures accordingly.

For more information or to refer a complaint, please visit the following webpage: https://www.gov.uk/complain-about-school

Roles and Responsibilities

- 5.1 The role of the clerk to the committee (appointed by the Chair of Governors)
 The Clerk to the committee is the contact point for the complainant and the Complaints
 Committee, and should:
 - ensure that the complainant is fully updated at each stage of the procedure;
 - liaise with staff, School Leader, Chair of Governors of the school and Chair of the Trustee board (as applicable) to ensure the smooth running of the complaints procedure;
 - be mindful of the timescales to respond to complaints;
 - ensure that the Complaints Panel has access to legal advice, where appropriate;
 - set the date, time and venue of the meeting, taking reasonable steps to find a date that is convenient to all parties and that the venue and proceedings are accessible;
 - collate any written material relevant to the complaint (for example: stage 1 paperwork, school and complainant submissions) and send it to the parties in advance of the meeting within an agreed timescale;
 - minute the meeting;
 - notify all parties of the Complaint Panel's decision.

- 5.2 The role of the School Leader (or other party investigating as applicable in accordance with the procedure) at Stage 2
 - to ensure that the complainant is kept updated;
 - to ensure that the correct procedure has been followed;
 - to ensure that an investigation is carried out, and a report compiled;
 - to meet the complainant, if appropriate.
- 5.3 The role of the Chair of the Complaints Panel

The Chair of the Complaints Panel has a key role, ensuring that:

- the meeting is conducted in an informal manner, is not adversarial, and that everyone is treated with respect and courtesy;
- complainants who may not be used to speaking at such a meeting are put at ease. This is particularly important if the complainant is a child;
- the remit of the Complaints Panel is explained to the complainant;
- the written material is seen by everyone in attendance (provided it does not breach confidentiality or any individual's rights to privacy under the DPA 2018 or GDPR);
- key findings of fact are made, and that any issues not previously mentioned in writing should not be raised at the meeting and, if they are mentioned at the meeting, these should not be noted or considered by the Complaints Panel;
- both the complainant and the school are given the opportunity to make their case, and seek clarity, either through written submissions ahead of the meeting, or verbally in the meeting itself;
- the Complaints Panel is open-minded, acts independently and no committee member has an external interest in the outcome or any involvement in an earlier stage of the procedure;
- the meeting is minuted.

Part 2: Repetitious and vexatious complaints pursued in an otherwise unreasonable manner

There are rare circumstances where we will deviate from the Complaints Procedure set out in Parts 1 and 2. These include, but are not necessarily limited to:

Repetitious, including serial and/or persistent, complaints

Where the complainant's complaint is the same, similar to or based on the same facts of a complaint which has already been considered in full and we have:

- taken every reasonable step to address the complainant's concerns; and
- given the complainant a clear statement of our position and their options,

We will write to the complainant to advise that the complaints procedure has been exhausted and that we will not be responding to any further correspondence in relation to these matters. The complainant will be referred to Stage 4.

Vexatious complaints

The Department for Education defines the characteristics of a 'frivolous' or 'vexatious' complaint as:

- complaints which are obsessive, persistent, harassing, prolific or repetitious;
- insistence upon pursuing unmeritorious complaints and/or unrealistic outcomes beyond all reason;
- insistence upon pursuing meritorious complaints in an unreasonable manner;
- complaints which are designed to cause disruption or annoyance; and

• demands for redress that lack any serious purpose or value.

Examples include but are not limited to:

- refusal to articulate their complaint or specify the grounds of a complaint or the outcomes sought by raising the complaint, despite offers of assistance;
- refusal to co-operate with the complaints investigation process;
- refusal to accept that certain issues are not within the scope of the complaints procedure;
- insistence on the complaint being dealt with in ways which are incompatible with the complaints procedure or with good practice;
- introducing trivial or irrelevant information which they expect to be taken into account and commented on;
- raising large numbers of detailed but unimportant questions, and insisting they are fully answered, often immediately and to their own timescales;
- making unjustified complaints about staff who are trying to deal with the issues, and seeking to have them replaced;
- changing the basis of the complaint as the investigation proceeds;
- seeking an unrealistic outcome, such as the inappropriate dismissal of staff;
- making excessive demands on school time by frequent, lengthy and complicated contact with staff regarding the complaint in person, in writing, by email and by telephone while the complaint is being dealt with;
- knowingly providing falsified information;
- publishing unacceptable information on social media or other public forums.

Complaints pursued in an otherwise unreasonable manner

Where the complainant's behaviour or language towards staff or governors is aggressive, abusive, offensive, discriminatory, threatening or insulting, Vermont School will take action to protect staff from such behaviour.

In the circumstances outlined in (2) and (3) above, we may:

- inform the complainant that we consider their complaint to be vexatious or the manner in which they are pursuing their complaint to be unreasonable and why, and ask them to desist.
- refuse to consider the complaint any further and refer the complainant directly to Stage 3.

We may also restrict the complainant's access to the school, e.g. requesting contact in a particular form (for example, letters only), requiring contact to take place with a named person only, restricting telephone calls to specified days and times or number of contacts or banning the complainant from the school premises in line with our Parent Acceptable Behaviour policy.

Where the complainant's behaviour is so extreme that it threatens the immediate safety and welfare of staff or governors we will consider other options - for example, reporting the matter to the police or taking legal action. In such cases, we may not give the complainant prior warning of that action.

Withdrawal of a complaint

If a complainant wants to withdraw their complaint, we will ask them to confirm this in writing.

Complaint Campaigns

For the purposes of this policy, a complaint campaign is defined as a complaint from three or more separate individuals (whether or not connected with the school) which are all based on the same subject. Depending on the subject in question, we may deviate from the procedure set out in this policy and instead:

- send a template response to all complainants; and/or
- publish a single response on the school's website (as applicable).

Link to other documents and policies:

- Visitor Code of Conduct
- Staff Code of Conduct
- Relevant HR policies
- Whistleblowing Policy

Appendix 1: Matters excluded from the scope of this policy

Excluded Matters	Signposting
Admissions	The process for challenging admissions decisions is set out in our
	admissions policy in accordance with relevant statutory guidance.
Child protection	Complaints about child protection matters are handled under our
matters	child protection and safeguarding policy and in accordance with
	relevant statutory guidance. If you have serious concerns, you may
	wish to contact the local authority designated officer (LADO) who
	has local responsibility for safeguarding or CRS.
Exclusions	The process for challenging exclusions decisions is set out in the DfE's
	statutory guidance and information can be found at: <u>School</u>
	suspensions and permanent exclusions - GOV.UK (www.gov.uk)
National Curriculum	Please contact the Department for Education at
content	<u>www.education.gov.uk/contactus</u>
Complaints about	Providers should have their own complaints procedure to deal with
services provided by	complaints about service. Please contact them direct.
other providers who	
may use school	
premises or facilities	
Staff grievances	Complaints from staff will be dealt with under the school's internal
01.55	grievance procedures.
Staff conduct	Certain complaints about staff may need to be dealt with under the
	school's internal disciplinary procedures, if appropriate. Complainants
	will not be informed of any disciplinary action taken against a staff member as a result of a complaint. However, the complainant will be
	notified that the matter is being addressed.
Statutory assessments of	Concerns about statutory assessments of special educational needs
Special Educational	should be raised directly with the local authority.
Needs (SEN)	shoota bo raison amount with the local actitionity.
Whistleblowing	We have an internal whistleblowing procedure for all our employees,
, viiisiississis viiiig	including temporary staff and contractors. The Secretary of State for
	Education is the prescribed person for whistleblowers in education
	who do not want to raise matters direct with their employer. Referrals
	can be made at: www.education.gov.uk/contactus
	Volunteer staff who have concerns should complain through the
	school's complaints procedure. You may also be able to complain
	direct to the Department for Education (see link above), depending
	on the substance of the complaint
Data protection / FOIA	Information Commissioner's Office

Appendix 2: Complaints Form

Your name:
Pupil(s) name:
Your relationship to pupil(s):
Your address and postcode:
Your daytime telephone number:
Your evening telephone number:

Your email address:		
Your complaint is: (if you have	more than one complaint, please number these)	
What action have you already	taken to try and resolve your complaint(s) in accordance with	
Stage 1 of the school's complaints procedure?		
(Who did you speak to and who	·	
What would you like as an outc	come from your complaint(s)	
A secure of the object of the secure of the	out 2 If an arise plataile la gras	
Are you attaching any paperw	orkę ii so, give details nere:	
Your signature	Date	
All for all the second state of		
All functions of the complaints pl Act 2018 and the Freedom of Inf	rocedure must adhere to the requirements of the Data Protection	
ACI 2016 and the rieedom of thi	ornation Act 2000.	
Please complete and return to the	he school office in a sealed envelope addressed to the School	
Leader or Chair of Governors (as	·	
Office use		
Data received		
Date received		
Date acknowledgement sent		
Responsible member of staff		

Appendix 3: Summary of Complaints Procedure

	Parent brings complaint to attention of member of staff
Stage 1:	Issue to be resolved (guide: within 15 school days)
Informal concerns	Where no satisfactory solution has been found, parent to be
	advised that they should proceed to Stage 2
Stage 2:	Parent to put complaint in writing using Complaint Form within 15 school days
Formal Written Complaint	Complaint to be acknowledged within 5 school days
	Meeting with parents within 10 school days (where appropriate)
	Response to the complaint sent within 15 school days
Stage 2:	Parent to request hearing within 15 school days of receiving
Stage 3: Referral to Complaints	notice of the outcome of Stage 2 Request to be acknowledged within 5 school days
Panel	Hearing to take place within 20 school days of receipt of request
Tallel	Notification of date, time and place of the hearing and details of
	the Panel members present sent at least 5 school days before the
	hearing
	School representative and parents to submit evidence in support
	of their case to Committee Clerk at least 3 school days before the
	hearing.
	Complaints Panel decision sent not more than 5 school days after
	the hearing